

## Important message to institutions:

**Site Visits:** All HRS4R in-house audits planned for 2021 will be conducted remotely with the consent of the host institution. Should your institution be at renewal stage, once you submit your self-assessment online via the e-tool, the EC will be in contact with you to set a date for the remote visit together with a panel of independent experts. Should the institution prefer a classic on-site visit, the audit will be postponed. Meanwhile, institutions involved in the process can continue using the HR Excellence in research award.

## **Process Description**

Case number: 2020CZ518664

Name Organisation under review: Biofyzikální ústav Akademie věd ČR, v. v. i.

Organisation's contact details: Královopolská 2590/135, Brno, Czech republic, 612 65

Date endorsement charter and code: 29/04/2020

## **Process**

The HRS4R process must engage all management departments directly or indirectly responsible for researchers' HR-issues. These will typically include the Vice-Rector for Research, the Head of Personnel, and other administrative staff members. In addition, the HRS4R strategy must consult its stakeholders and involve a

An official EU websitepresentative community of researchers ranging from R1 to R4 , as well as appoint a Committee overseeing the process and a Working Group responsible for implementing the process.

Please provide the name, the position and the management line/ department of the persons who are directly or indirectly engaged in the HRS4R process in your organisation:

Name	Position	Steering Committee	Working Group	Management line/ Department
Eva Bártová	director			management of the institute, R4
Stanislav Kozubek	deputy director			management of the institute, R4
Robert Ulrich	economy manager			management of the institute
Pavel Vacek	project manager			management of the institute
Radek Fedr	technician in core facility			technician in core facility
Klára Bednářová	postdoc			R2
Pavlína Pokorná	Ph.D. student			R1
Soňa Legartová	postdoc			R2
Václav Bačovský	postdoc - an early stage			R1
Luděk Havran	senior researcher			R3
Bohuslav Janoušek	senior researcher			R3

ite	Name	Position	Steering Committee	Working Group	Management line/ Department
	Petr Cembis	lawyer			management of the institute
	Jana Lunerová	researcher			R2
	Zuzana Machálková	junior researcher			R1
	Iva Falková	senior researcher			R3
	Milada Kořínková	worker at the Department of Molecular Biophysics			worker at the Department of Molecular Biophysics
	lva Kejnovská	senior researcher			R3
	Milan Číž	senior researcher			R3
	Miroslav Krepl	researcher			R2
	Aleš Daňhel	senior researcher			R3
	Kateřina Svobodová	worker at the Department of Cytokiinetics			worker at the Department of Cytokinetics

Your organisation must consult its stakeholders and involve a representative community of researchers ranging from R1 to R4, as well as appoint a Committee overseeing the process and a Working Group responsible for the implementation of the HRS4R process.

Provide information on how the researchers groups were involved in the GAP-analysis:

Stakeholder	Consultation	
group	format	Contributions

n official EU website	Stakeholder group	Consultation format	Contributions
	Director's collegium	meeting of collegium	Member of collegium are department leaders and their deputy leaders. They will discuss implementation strategy of the HRS4R process. Members are following: doc. RNDr. Eva Bártová, Ph.D., DSc., prof. RNDr. Viktor Brabec, DrSc., RNDr. Martin Falk, Ph.D., doc. RNDr. Miroslav Fojta, CSc, RNDr. Roman Hobza, Ph.D., prof. RNDr. Jana Kašpárková, Ph.D., doc. RNDr. Eduard Kejnovský, CSc., RNDr. Aleš Kovařík, CSc., doc. RNDr. Stanislav Kozubek, DrSc., Mgr. Jana Krejčí, Ph.D., doc. Mgr. Lukáš Kubala, Ph.D., doc. RNDr. Antonín Lojek, CSc., RNDr. Veronika Ostatná, Ph.D., Mgr. Daniel Renčiuk, Ph.D., Mgr. Karel Souček, Ph.D., prof. RNDr. Jiří Šponer, DrSc., Ing. Robert Ulrich, doc. RNDr. Jan Vondráček, Ph.D., prof. RNDr. Michaela Vorlíčková, DrSc., prof. RNDr. Boris Vyskot, DrSc. Director's collegium will be convened four times per year. The number of participants was 15-20; indicators R1/R2/R3/R4 - 0/0/30/70. Principles: 11,12,34,35,36,40
	Institutional council	meeting of the council	Discussion of the progress of the HRS4R process. Authorization of several institutional rules and regulations. Members of the Institutional council: RNDr. Aleš Kovařík, CSc., doc. RNDr. Miroslav Fojta, CSc., doc. RNDr. Eduard Kejnovský, CSc., doc. RNDr. Stanislav Kozubek, DrSc., prof. RNDr. Jiří Šponer, DrSc., doc. RNDr. Jan Vondráček, Ph.D., prof. Ing. Jaroslav Doležel, DrSc., doc. RNDr. Lumír Krejčí, Ph.D., prof. RNDr. Jan Šmarda, CSc. This is the highest authority of the institute making a fundamental decisions so only R4 representatives will attend this meeting. The number of participants 8-10; indicators R1/R2/R3/R4 - 0/0/0/100. Principles: 11,12,34,35,36,4 Note: The Institutional Council is elected by scientists. According to recent rules, candidates must be highly recognized scientists. In 2021, there will be a new election for the forthcoming 5 years. We will encourage women to be candidates for a new election.

An official EU website	Stakeholder group	Consultation format	Contributions
	Meeting of IBP researchers	questionnaire, meeting of IBP researchers	Analysis of contentment of the employees with working conditions and environment at IBP. Identification of shortcomings and employee requests. Meeting of researchers is organized approximately 3-4x per year and we solve fundamental organization matters that are suggested by the Institutional Council. The number of participants 50-60; indicators R1/R2/R3/R4 - 30/30/30/10. Principles: 11,12,34,35,36,4
	Working Group	meetings, online communication via remote access	Providing remarks to the HRAW application and mediating a mutual communication between IBP management and employees Members: doc. RNDr. Eva Bártová, Ph.D. (R4), RNDr. Stanislav Kozubek, DrSc. (R4); Klára Bednářová, Ph.D. (R2); Radek Fedr (technician in core facility), Pavlína Pokorná (R1); Soňa Legartová, Ph.D. (R2); Václav Bačovský, Ph.D. (R1); Bohuslav Janoušek, Ph.D. (R3); Luděk Havran Ph.D. (R3); Jana Lunerová, Ph.D. (R2); Kateřina Svobodová (worker at the Department of Cytokiinetics); Zuzana Machálková (R1); Iva Falková, Ph.D. (R3); Milada Kořínková (worker at the Department of Molecular Biophysics); Iva Kejnovská, CSc. (R3); Milan Číž, Ph.D. (R3); Miroslav Krepl, Ph.D. (R2), Aleš Daňhel, Ph.D. (R3). Representatives of management: Ing. Robert Ulrich and JUDr. Pavel Vacek. The number of participants 20; indicators R1/R2/R3/R4/management in percentage - 16%/16%/17%/16%/35%. Principles: 11,12,34,35,36,4
	Meeting with parents in science	annual meeting	The steering committee will discuss all employment aspects of parents in science, including part-time jobs, the program of kid's corner, support of scientists via the Internal support program to better guarantee long-time employment. The number of participants 15-20; indicators R1/R2/R3/R4 in percentage - 40/20/20/20. Principles: 10
	Steering Comitee	meeting of steering comitee	This meeting will be organized several times a year, according to needs. We will discuss individual actions and the implementation of suggested improvements. The number of participants 7; indicators R1/R2/R3/R4/ management in percentage - 14/14/14/29/29. Principles: 10

The personal strategy of the Institute of Biophysics is linked to national and international projects funding from the Czech Academy of Sciences. The efficiency of projects fundigs reflects the pos employment. To overcome a gap in grant financing, the management of IBP established so-called science call that can overcome a gap in the transition period. In this case a decision making bod collegium and the Institutional council that makes a direction in the improvement of the recruitme A new rule of OTM-R was established and is published on IBP web site in HR4R section. To evaluate the section of OTM-R was established and is published on IBP web site in HR4R section. the deputy director will perform annual bibliometric analysis of the scientificresults. Moreover, evto organize an evaluation of science by the International Scientific Advisory Board (ISAB) and e evaluation by the Czech Academy of Sciences. All milestones established in the HRS4R implen be discussed during the collegium sessions and at meetings of the Institutional council that convenes 3-4 times a year. We will advertise job positions on the EURAXES portal. In additi the Attestation commission that evaluates sicentifc qualities of employees, and make decision or We guarantee that all new posititions will be visible in EURAXES portal. The education of emplo will be verified according to the attendance lists that will be submitted to the steering committee. timing, and proportions of R1-R4 participants are sumrized in the Strategy document, published Also, see Table below:

Table showing HRS4R activities, indicators, timing, employment categories, and principles

		Indicators		
Action	Number of participants	Timing	Percentage of R1/R2/R3/R4	HRS4R Principles

How do you know?

	Language course	15- 20/semester	each semester 2021-2025	30/30/30/10	2,4,38,39
	GDPR course	20/year	2022	40/30/20/10	4,5,7, 38,39
	The course of rhetoric and ethics in science	10-15	2021 and 2023	40/30/20/10	1, 2, 4,5, 38,39
	Course of statistics	15	2022	40/30/20/10	4,7,38,39
	Course on ERC project application	10	2022	0/10/40/50	3, 4,7,29,30,38,39
	Course of management	10-15	2023	10/10/40/50	4,7,29,30,38,39
	Course on advanced graphics	10-15	2022	20/20/40/20	4,38,39
	Published joint scientific papers – a collaboration of several IBP departments	2-5	each year	20/20/40/20	3,4,6,8,32
	Standard project applications to Czech Grant Agencies	10-15	each year	0/0/50/50	3,4,6,9,12,13,25,26
	Junior project applications to Czech Grant Agencies	1-3	each year	20/40/40/0	4,6
	Course on science evaluation	10-15	2022	20/20/40/20	4,30,38,39
	Talks of Czech scientists	5-10	each year	20/20/40/20	4,8, 38
	Meeting on intellectual properties and patent applications	10-12	2023	20/20/40/20	31,38,39
	Talks of foreign scientists	2-3	each year	10/20/40/30	4,38,39
	Recruited Czech Scientists via EURAXES	10-15	each year	40/30/20/10	4,10,12,13,14,15
	Recruited foreign scientists via EURAXES	3-5	each year	40/30/20/10	4,10,12,13,14,15

How do you know?

An official EU website	Visits in foreign laboratories supported by the IBP	10-20	each year	40/30/20/10	1,4,8, 18,38
	Defended Ph.D. thesis and support of postdocs	5-10	each year	50/50/0/0	4,6,21,33,38
	PR activities	10-12	each year	40/30/20/10	9,22
	ISAB meetings	1	every 2nd year 2021, 2023, 2025.	0/10/40/50	4,11, 15,35,37,40
	A number of organization documents translated into English	5-10	2021-2023	10/10/40/40	4, 10,15
	Publication award according to IF	30-40	each year2	20/40/30/30	4,16
	Paper of the year award	1	each year	40/20/20/20	4,11,16
	Innovation of methodology Award	1	every year	40/20/20/20	4,8,15,16
	Application Award	1	2022	40/20/20/20	8,16
	The best Ph.D. student Award	1-3	each year	40/40/0/0	4,16
	Meeting for parents in science	15-20	each year	40/20/20/20	10
	Kids' corner	4-8	each semester	30/30/20/10	9,10,24
	Science evaluation according to bibliometric data	10 departments	each year	20/20/30/30	4,10,11,15,23
	Number of PPLZ application (postdoctoral support)	1-2	Every semester	50/50/0/0	4,9,10,38
	Reassignment of scientists according to the principles of categories R1-R4	5-15	Every semester	25/40/25/10	17,19,20,22,23,27,28

How do you know?

An official EU	website

Strengthening the status of emeritus scientist	2	2021	0/0/50/50	20,23,27
Social equality in gender, age, education and citizenship cover by the social fund	150-220	each year	25/25/25/25	10,19,20,27
Internal support of science via institutional fund, also support of mobility	1-5	each year	25/40/25/10	18, 23,24,25,26, 29
Summer Schools	15-20	each year	25/40/25/10	33
Attestation Commission and meeting with the director	15	each year	0/0/10/90	11,12,26, 28, 30,34,35,36,40
Director's collegium	15-20	4x per year	0/0/30/70	11,12,34,35,36,40
Meeting of researchers	50-60	3x per year	30/30/30/10	11,12,34,35,36,40
Working Group meeting	10-15	4x per year	30/30/30/10	11,12,34,35,36,40

Please describe how the Working Group doing the Gap Analysis was appointed:

The research organization demonstrates value by implementing the Human Resources Strategy for Researchers (HRS4R) and earning the "HR Award" which must be maintained throughout the project's implementation. All subjects including the director, the deputy director, the economy manager, the project manager, the director's collegium, and the institutional council will be responsible for the HR Award implementation. Members of the director's collegium will be appointed by the director. Members of the Institutional council are voted by research scientists. The director is recommended by a special commission nominated by the Czech Academy of Sciences and also recommended to the president of the Czech Academy, by the members of the Institutional Council. The Institute of Biophysics guarantees the application of several new HR Award milestones including open recruitment policy, advanced education of employees, improvement of infrastructure, improvement of seniority (age balance), kid's corner, gender balance, support of families with pre-school children, etc. With regards to the aforementioned, the Working Group, responsible for the

An official EU websi	the implementation of the HRS4R shall be in accordance with HRAW requirements appointed by the IBP director, as the highest authority, but a primary selection arose from director discussion with department leaders and their employees and it was based on voluntariness. One representative of each IBP department was appointed as a member of the Working Group by the Director on the grounds of the department leader's recommendation. All categories R1/R2/R3/R4 were were taken into account during the selection.	How do you know?